

**COUNCIL ON PLANNING AND BUDGET
ANNUAL REPORT
2022-23**

To the Irvine Divisional Senate Assembly:

The Council on Planning and Budget (CPB) respectfully submits its report of activities for the 2022-23 academic year.

A. COUNCIL OPERATIONS

The Council confers with and advises the Chancellor, the Provost and Executive Vice Chancellor, and campus administrative units on matters of planning, budget, and resource allocation on both short and long-term bases. The Council also initiates studies in planning and budget matters and, if necessary to accomplish such studies, authorizes the establishment of ad hoc committees to carry out investigations and make reports. Its duties and membership are described in Irvine Bylaw 115.

Professor Alyssa Brewer, Social Sciences, chaired the Council in 2022-23. The Council met 14 times this year. Attending regular CPB meetings were 12 appointed members, the Divisional Senate Chair Elect-Secretary (ex officio), the Office of Planning and Budget consultant, the representative for the Librarians Association of the University of California, Irvine (LAUC-I), the representative for the Associated Students of UCI, and the representative for the Associated Graduate Students. The Council appointed several members to serve on various Academic Senate and Administration committees during the year as follows:

Budget Work Group: Alyssa Brewer

Campus Physical and Environmental Committee: Alyssa Brewer

Small Capital Improvement Program Advisory Committee: Regina Ragan

University Committee on Planning and Budget (UCPB): Alyssa Brewer

Three-Year Review of Self-Supporting Graduate Degree Programs (SSGPDP): Andre van der Hoek & Farzin Zareian

Academic Senate Task Force on Adjusting to the New Labor Agreements: Daniele Piomelli

B. PROPOSALS FOR DEPARTMENTS/PROGRAMS/SCHOOLS/ORUS

1. Proposal to Establish the School of Population and Public Health
(Meeting date: 6/28/23 – Memo date: 6/30/23)

The Council was pleased to find that the full proposal addressed most concerns raised during the pre-proposal review. CPB noted strong faculty support and involvement in establishing the School. Concerns about enrollment projections and faculty recruitment were resolved with more modest projections. The issue of supporting evidence for anticipated philanthropic funds was resolved with a \$14M donation from the Irvine Health Foundation and confirmation of other scholarship funds. The remaining issue is the need for clarity on ten provost-allocated FTEs. The Council suggests making future campus investment in FTEs explicit for future systemwide reviews. The Council voted to endorse the establishment of the School of Population and Public Health.

D. PROPOSALS FOR DEGREE PROGRAMS

1. Proposed Elimination of B.A. Environmental Science

(Meeting date: 11/23/22 – Memo date: 12/2/22)

The Council found the proposal to be straightforward given that there are no students enrolled in the program. CPB observed that there were no budgetary concerns with the elimination. The Council unanimously voted to endorse the discontinuation of the B.A. in Environmental Science.

2. Program Discontinuance of M.S. Engineering Management (MSEM)

(Meeting date: 3/8/23 – Memo date: 3/17/23)

The Council found the proposal to be straightforward given that both the Samuelli School of Engineering and the Merage School of Business concluded that the program is no longer operationally or financially viable. CPB observed that there were no budgetary concerns with the elimination. The Council unanimously voted to endorse the discontinuation of the M.S. in Engineering Management.

3. Proposed Discontinuance of the Social Ecology Core Ph.D. Program

(Meeting dates: 3/22/23, 4/12/23 – Memo date: 4/17/23)

The Council initially found the rationale for the request unclear. The program mentioned being "at capacity," which implies efficient resource usage. Further clarification was requested. Associate Dean Susan Coutin clarified that the request came as a result of the fulfillment of program goals through three department-based interdisciplinary doctoral programs. Additionally, supporting a program not housed in any department posed challenges for the School. The Council found this explanation satisfactory. CPB unanimously voted to endorse discontinuing the Social Ecology Core Ph.D. program.

4. Program Modification to the Master of Embedded & Cyber-Physical Systems (MECPS)

(Meeting dates: 5/25/22, 6/22/22, 10/26/22 – Memo date: 11/4/22)

In its initial review, the Council was concerned that the proposal did not address the financial implications of adding courses. CPB requested a course plan for the next two years with cost increments to address this issue. The Council also noted that the proposed mechanism for offering elective courses would not enhance student flexibility.

Director Fadi Kurdahi responded by providing information about the MECPS's net revenue of \$400K from the previous year and a similar revenue projection for the current year. With a cost of instruction at \$34K per course, the program could afford to add at least two elective courses for the current year. While the Council still had reservations about the lack of financial statements, CPB considered the response sufficient.

On elective offerings, Director Kurdahi explained that the proposed changes were meant to provide the infrastructure for offering new courses initially as experimental electives before establishing them as separately numbered courses. The Council found this to be a reasonable short-term strategy but encouraged the program to carefully consider future course offerings that cater to students' needs within their specific graduate program. CPB endorsed the program modification for the MECPS.

5. Program Modification to the Master of Data Science (MDS)

(Meeting date: 1/25/23 – Memo date: 1/31/23)

The Council observed that the changes appear well justified and do not have any budgetary ramifications. CPB endorsed the proposed modifications to the Master of Data Science.

6. Program Modification to the Master of Laws (LL.M.)

(Meeting date: 1/25/23 – Memo date: 1/31/23)

CPB observed that the request for an optional program extension was in response to student needs. The other changes made the program more competitive and agile. While the Council found no serious budgetary concerns, CPB had two minor concerns. The Council cautioned that allowing postgraduates to audit courses might risk using state-supported resources without proper fees. CPB also highlighted the need to address disparities in educational quality when incorporating remote participation in practical interactive components during the transition to dual-mode instruction.

Despite these concerns, the Council praised the program for its innovative approaches to making the degree more appealing and recommended expanding the student pool. CPB endorsed the proposed modifications to the LL.M. program.

7. Program Modification to the Master of Innovation and Entrepreneurship (MIE)

(Meeting date: 1/25/23 – Memo date: 1/31/23)

The Council observed that the increase in two units was not reflected in a tuition increase. However, as the program already added these offerings the previous year without affecting its profitability and with a favorable response from the students, CPB found that the request had no budgetary implications. The Council endorsed the proposed modifications to the Master of Innovation and Entrepreneurship.

8. Program Modification to the M.S. in Genetic Counseling

(Meeting dates: 12/14/22 & 1/25/23 – Memo date: 1/31/23)

In its initial review, the Council expressed concerns that the changes might negatively impact other School of Medicine departments due to the limited number of Senate faculty available. CPB also noted that the modification might not address potential faculty overload if no Senate faculty agreed to serve on a committee for the program's graduate students.

Director Pamela Flodman responded that they did not anticipate a situation where no Senate faculty would agree to serve given the number of Senate faculty available in the School of Medicine. Additionally, two senior members of the School of Medicine leadership actively sought participation in training graduate students, including committee membership. They also volunteered to assist in identifying and recruiting other faculty members willing to serve as thesis committee members. In case no Senate faculty were available, faculty within the program's Division, including emeritus faculty, would continue to serve in this role as they had done in the past.

CPB also requested more information about the responsibilities of the thesis committee Senate faculty co-chair, their level of expected involvement, oversight of the thesis process, and the typical number of committees Senate faculty serve on. The Council found that the program's response sufficiently addressed these concerns.

While it was noted that admitting fewer students could be an alternative solution for the long-term sustainability of identifying committee chairs, CPB recognized that the program should use its discretion in determining the appropriate student capacity. The Council endorsed the modifications to the M.S. in Genetic Counseling program.

9. Program Modification to the Fully Employed MBA (FEMBA)

(Meeting date: 3/8/23 – Memo date: 3/17/23)

The Council observed that the request does not impact Merage School faculty teaching in the program. The online courses maintain the same learning outcomes as the in-person courses. CPB found that the request had no major budgetary implications. Although the Council encouraged the program to continue addressing the concerns raised by CCGA, CPB endorsed the proposed modifications to the Fully Employed MBA.

10. Program Modification to the Master of Engineering

(Meeting dates: 3/22/23, 4/12/23, & 4/26/23 – Memo date: 5/8/23)

In the Council's initial review of the proposed admissions changes, CPB expressed concerns about potential confusion for applicants. The Council asked for clarification on the meaning of "holistic" criteria and further justification for the change. CPB also noted that admissions criteria should align with other programs within the School of Engineering.

The program clarified that the "holistic" review considered life and professional experiences in addition to stated criteria in accordance with the Graduate Division's new initiative. As the Graduate Division had not implemented the initiative yet, the program agreed to remove the term "holistic" from its request. The program explained that it aimed to attract students from various engineering industry fields and offer more concentrations to cater to different industries' needs. The program emphasized the practical, professional nature of the degree and how it could benefit diverse students seeking career growth and opportunities.

The Council expressed reservations about the proposed admissions text and asked for alternative language. The program submitted a revised version, which detailed admissions criteria. The Council endorsed the modified language.

11. Program Modification to the Masters in Conservation and Restoration Science (MCRS)

(Meeting date: 5/24/23 – Memo date: 6/20/23)

The Council found that the request has no budgetary implications. There was one minor concern regarding whether the department chair of Earth System Science (ESS) had been appropriately informed of the proposed changes. The Council acknowledged that the review materials included a letter of support from ESS approving access to all courses dated November 2, 2015. However, CPB observed that the campus budget situation has significantly changed since then.

12. Program Modification to the Master of Public Health

(Meeting date: 5/24/23 – Memo date: 6/20/23)

The Council observed that the changes did not have any budgetary ramifications. CPB endorsed the proposed modifications to the Master of Public Health.

13. Program Modification to the Pharm.D.

(Meeting dates: 5/24/23 & 6/28/23 – Memo date: 7/17/23)

In its initial review, the Council expressed several concerns about the impact on faculty time and workload, how often the courses proposed would be offered, the amount of participating faculty members in the vote, and that the proposed courses seemed unlikely to attract Pharm.D. students.

The program responded noting that volunteer faculty offset some of the teaching load from core faculty and that the teaching workload was endorsed by faculty. Regarding the frequency of course offerings, courses would be made available during select quarters based on the students' curricular load and instructor availability. On the faculty vote, the voting process was described.

The program noted that the School bylaws recognize a simple majority of 50%. On the rationale for the proposed courses, the program responded that the courses intend to offer a broad range for students to explore.

The Council found that the program's response did not satisfactorily address CPB's concerns. The Council requested additional details and advised against relying on faculty volunteerism to sustain the program.

14. Three-Year Review of the Doctor of Nursing Practice (DNP)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

The joint Graduate Council and CPB Subcommittee for SSGPDP Three-Year Reviews found that as the DNP program started with an internal loan from the School of Nursing, it has no financial obligation to the campus or external entities. Although the program has a negative balance three years after its inauguration, a detailed budget analysis showed a positive trajectory toward a surplus in a few years. The program attributes part of its current financial status to its large population of DNP-FNP students who enroll in costly clinical courses. The program currently has a ratio of 9 to 1 DNP-FNP to DNP Post-Master's students. A ratio of 2 to 1 for DNP-FNP vs. DNP Post-Master's students is needed for financial viability.

CPB concurred with the Subcommittee's findings and endorsed the recommendation that the program should implement additional outreach programs to increase the diversity of its student body in support of UCI's strategic goals, articulate targets for program size, monitor the balance of state-sponsored and SSGPDP instruction by Senate faculty to ensure that all programs have sufficient Senate faculty involvement and oversight, and identify opportunities to leverage existing School resources (e.g., marketing, event planning, counseling) used for other SSGPDPs to provide various types of support (in lieu of hiring additional headcount). The Council endorsed the Subcommittee's recommendation that the DNP has met the standards for a successful three-year review and supported its continuation as a self-supporting program.

15. Three-Year Review of the Master of Innovation & Entrepreneurship (MIE)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

The joint Graduate Council and CPB Subcommittee for SSGPDP Three-Year Reviews found that the MIE program is financially sound and entirely self-sustaining. The program received no loan from the campus and has no outstanding debt. The program faced a deficit in FY 20-21, likely due to the pandemic and thus lower enrollments, yet it generated a healthy surplus the year before and a significant surplus the year after. The surplus is pooled across all self-supporting programs within the Merage School. These funds are used to support career development services for the students, faculty research, state-supported programs, and operations and staff in the school (e.g., marketing, finance, facilities). Most of MIE teaching appears to be on-load. The program has increasingly had its courses taught by faculty instead of lecturers, where lecturers taught 85% of courses in year one, 62% in year two, and, in the third year 54% of courses are taught by Senate faculty.

CPB concurred with the Subcommittee's findings and endorsed the recommendation that the MIE continue to monitor the balance between self-supported and state-supported instruction, continue the assessment of student desired outcomes and alignment with program curriculum, assess student engagement and opportunities to improve that experience, understand differences between students who do versus do not participate, consider opportunities to support students in identifying optimal experiences given their interest, seek to increase the diversity of its student body—California residents, domestic students, women, and URMs—in support of UCI's strategic

goals, think creatively about how to best identify and target potential students, and obtain placement data and track program alumni. The Council endorsed the Subcommittee's recommendation that the MIE has met the standards for a successful three-year review and supported its continuation as a self-supporting program.

16. Three-Year Review of the Master of Software Engineering (MSWE)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

The joint Graduate Council and CPB Subcommittee for SSGPDP Three-Year Reviews found that the MSWE program repaid the initial loan from the campus and has no outstanding debt. The program has a surplus that has been used to create graduate student top-off awards, fund GSRs and TAs, pay for Senate faculty overload teaching in the program, and broadly support the School of ICS. Some of the net surplus is employed to recruit students to the program through the provision of grants and fee remissions.

CPB concurred with the Subcommittee's findings and endorsed the recommendation that the MSWE implement additional outreach programs to increase the diversity of its student body—California residents, domestic students, women, and URM—in continued support of UCI's strategic goals, articulate targets for program size, monitor the balance of state-sponsored and SSGPDP instruction by Senate faculty to ensure that all programs have sufficient Senate faculty involvement and oversight, and identify opportunities to leverage existing School resources (e.g., marketing, event planning, counseling) used for other SSGPDPs to provide various types of support (in lieu of hiring additional headcount). The Council endorsed the Subcommittee's recommendation that the MSWE has met the standards for a successful three-year review and supported its continuation as a self-supporting program.

17. Follow-Up Review of the Master of Laws (LL.M.)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

The Council was pleased to find positive assessments in all areas of concern. The applicant pool has improved in size and strength, with expanded recruitment efforts for the Tax and American Law specializations to attract a wider range of students. The program has also ensured a balance of teaching between state-supported and self-supported programs. Student feedback is collected through an annual survey, allowing comparison with other institutions, and a continual improvement survey has been implemented. Regarding finances, the program has developed additional monitoring tools and plans to pay off its loan in FY 2023. The program's focus on excellence has positively impacted internship placement and reputation, potentially benefiting enrollment and financial reporting.

The Council agreed with the Subcommittee report and voted unanimously to endorse the recommendation that the LL.M. is meeting expectations and should be allowed to resume normal activities.

18. Follow-Up Review of the Master of Embedded and Cyber-Physical Systems (MECPS)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

The Council was pleased to see positive assessments in all areas of concern. Selectivity and yield have improved. Program leadership has been identified and is working closely with the former interim director and faculty to grow the program. Finances are positive with the program attaining profitability in Fall 2021, and the campus loan will be paid in its entirety this academic year. Placement metrics show detailed information on student placement with 100% placement for the 2017-2018 cohort.

The Council agreed with the Subcommittee report and voted unanimously to endorse the recommendation that the MECPS is meeting expectations and should be allowed to resume normal activities.

19. Follow-Up Review of the Master of Legal and Forensic Psychology (MLFP)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

In its 2020-21 review of the MLFP, CPB recommended that the program solicit and track additional information about changes in employment in order to sufficiently demonstrate the value added to its students. In its current review, the Council was pleased to find that the program has since provided additional details on where students are in their careers upon graduation including the percent of individuals who received a promotion or obtained a new job post-graduation. Additionally, the program reported that it maintains private Facebook and LinkedIn groups for alumni to network.

The Council agreed with the Subcommittee report and voted unanimously to endorse the Subcommittee's recommendation that the MLFP is meeting expectations.

20. Follow-Up Review of the Master of Science in Pharmacology (MSP)

(Meeting date: 3/22/23 – Memo date: 5/1/23)

The Council was pleased to find positive assessments in all areas of concern. The selectivity of the admissions process has improved. The MSP worked with a marketing organization to increase visibility and has seen an increase in applicants and cohort size. Clear guidelines have been implemented to balance teaching in the program with state-sponsored instruction. Career advising and mentoring have improved. The program tracks employment outcomes through an exit survey and has created networking opportunities for alumni and students. The program is financially sustainable, with the start-up loan paid off, continued enrollment of working professionals, and surplus funds used for faculty research and to support doctoral students.

The Council agreed with the Subcommittee report and voted unanimously to endorse the Subcommittee's recommendation that the MSP is meeting expectations.

21. Proposal to Establish a Master of Education Sciences with a concentration in Learning Analytics

(Meeting date: 6/28/23 – Memo date: 7/28/23)

The Council generally supported the proposed program but offered comments for the program's consideration. The Council thought that compensation for the advisory board and a decrease in faculty course release cost in 2028-29 should be clarified. The Council noted that the program needs to budget for equipment beyond year one and address low financial aid projections. It is also unclear who will bear startup costs.

The Council also noted that the target market and demand need more evidence and clarity. Specifying the program's intended audience and its alignment with Ph.D. preparation would be helpful. The competitive analysis lacks specificity, and more comprehensive research is needed. The optional GRE requirement lacks clear justification for ensuring quality candidates.

Concerns were also raised about the relationship with the external society (SoLAR) and potential conflicts of interest, as well as the industry board's involvement in program decisions. The program's course structure, quality control for online content, and leadership roles need further clarification. Additional issues the Council noted include the naming of the program, its impact on existing faculty responsibilities, and the need for up-to-date advisory board letters.

E. ENDOWED CHAIRS

1. Carla Liggett and Arthur S. Liggett, M.D. Endowed Chair, in Honor of Frank M. LaFerla, in the UCI Institute for Memory Impairments and Neurological Disorders (UCI MIND) in the School of Biological Sciences

(Meeting date: 10/12/22 – Memo date: 10/18/22)

The Council expressed concern that the payout for one of the three funds was to be used at the discretion of the Director of the UCI Institute for Memory Impairments and Neurological Disorders (UCI MIND) to support early career faculty who have made a significant contribution to the mission of UCI MIND through their research. However, the rest of the documents stated that the funds will be used to support a senior faculty member in the position of endowed chair. CPB requested justification for the reallocation of funds. University Advancement responded that UCI MIND and School of Biological Sciences leadership determined that the creation of an endowed chair would best align with UCI's understanding of the donor's wishes and the goals of both UCI MIND and the School of Biological Sciences. The trustee was notified and consulted as a result. The Council found the response satisfactory especially given the current faculty recruitment trend of increasingly competitive startup packages.

The Council also observed that the proposed name for the endowed chair appears long and awkward. In response to CPB's inquiry into how the proposed name was generated, University Advancement responded that the name of the chair is based on conversations that development staff had with the donor directly and that UCI MIND and the School of Biological Sciences were supportive of the name. The Council found the response to be reasonable and endorsed the establishment of the proposed endowed chair.

2. Amendment to the Stacey Nicholas Endowed Chair for Diversity in Engineering Education in the Henry Samueli School of Engineering (HSSoE)

(Meeting dates: 1/25/23 & 2/15/23 – Memo date: 3/17/23)

The request was to revert to the initial intent of the chair. The proposed amendment changes the conditions of the endowed chair from a termed or revolving administrative appointment to the more traditional practice of an endowed chair that supports the relevant activities of an ongoing faculty member. CPB found the proposed change to be reasonable and endorsed the amendment contingent on a positive vote by the HSSoE faculty executive committee.

3. Dr. Lionel and Fay Ng Dean's Chair in Biological Sciences in the School of Biological Sciences

(Meeting dates: 4/12/23, 4/26/23, & 5/26/23 – Memo date: 6/20/23)

In its initial review, the Council observed that the boilerplate language regarding naming of endowed chairs was changed. CPB asked for justification for the update. University Advancement responded that the change was made at the request of the Office of General Counsel at UCOP. The change allows the university to handle/remove a naming in accordance with current UC policy rather than whichever terms are explicitly spelled out in the gift agreement. The Council found this response satisfactory.

CPB also expressed concern that the proposed use for the endowed chair was too vague. The Council requested clarification on whether the endowment was intended to support the teaching and research activities of the Dean themselves or to support the teaching and research activities of the School under the leadership of the Dean. University Advancement explained that the language was to ensure that the chair is set up with the most flexibility to utilize the funds. While some members found the lack of information on oversight of the chair to be problematic, the Council ultimately reached a consensus in support of the establishment of the Dr. Lionel and Fay Ng Dean's Chair in Biological Sciences.

F. DIVISIONAL ISSUES/POLICIES

1. Draft UCI Budget Principles

(Meeting date: 2/8/23 – Memo date: 2/16/23)

The Council found the budget principles reasonable. Specific comments and recommendations were offered, including emphasizing the academic and research missions as an ongoing priority and transparency, as well as developing a separate document outlining the budget-planning processes. The Council suggested that the allocation model be understandable and well-documented. CPB recommended placing "Research Productivity" and "Student Success" higher in the list of factors to be considered in establishing the campus budget. CPB also proposed adding the principle of maintaining shared governance to ensure timely consultation of all key stakeholders on campus.

2. Graduate Student Strike

Council members expressed the need for leadership and guidelines for graduate education and research funding. There was discussion on whether the Senate should issue comments on expectations of GSRs/TAs under the strike agreement terms. Members observed that the faculty are frustrated with being left with the onus of dealing with the aftermath of the strike. It was noted that there is a disconnect between discussions at the Senate level versus what faculty are hearing on the ground. It was suggested that the Council refer to the published contract to inform faculty on how to deal with the changes to GSR/TA contracts. Members supported this, noting that it is within the Council's remit to educate peers and help protect against grievances. It was suggested that CPB send a memo to Senate Assembly given that Assembly members are faculty chairs and school representatives. In order to prevent duplication of effort, a CPB representative was identified to serve on the Senate Task Force on Adjusting to the New Labor Agreements.

G. SYSTEMWIDE ISSUES/POLICIES

1. Second Systemwide Review: Draft Revised APM-025 & APM-671 Conflict of Commitment and Outside Activities of Faculty Members and APM-671, Conflict of Commitment and Outside Activities of Health Sciences Compensation Plan Participants

(Meeting date: 10/12/22 – Memo date: 10/17/22)

The Council found the revisions overly complex and burdensome for faculty. CPB suggested including specific examples in the policy to avoid unintended consequences and administrative overreach. Concerns were raised about the removal of consideration for academic foreign activities. Members noted that vague policy language may make compliance difficult and the use of the term "certain activities" raised concerns about potential infringement on personal privacy. It was noted that a clear boundary for personal activities that are unrelated to University employment needs to be defined. CPB observed that the term "in-kind contributions" required further clarification to avoid reporting of innocuous gifts. Specificity was recommended for non-U.S. talent-recruitment programs, particularly concerning issues related to foreign espionage at the faculty/staff level.

2. Systemwide Entry Level Writing Requirement Task Force Report and Recommendations

(Meeting date: 10/26/22 – Memo date: 10/28/22)

The Council raised concerns about some of the organizational and pedagogical issues mentioned in the report related to planning and implementation. CPB observed that the proposed placement principles aimed for a compromise between cross-campus consistency and local preferences. It was noted that the potential conflicts between programs, campuses, and oversight bodies need

consideration. A systemwide process should clarify whether local approaches aligned with the principles.

The Council also expressed concern about data collection and analysis. While the report presented supporting data, there was a lack of consistency among campuses in collecting specific points of data. To address this, the ELWR Oversight Committee (EOC) could stipulate the required data collection and clarify assessment expectations to ensure a flexible, yet consistent assessment program based on tangible data.

Regarding resource issues, CPB noted that it was difficult to respond without an actuarial accounting of potential costs and funding sources. Relying solely on student fees for funding seemed regressive and inadequate to meet the ongoing human resources required for any placement method. Additionally, questions arose about campus-to-campus parity in implementing different placement methods, which would likely require varying levels of funding.

3. Systemwide Revisions to Presidential Policy on Sustainable Practices

(Meeting date: 12/14/22 – Memo date: 1/9/23)

The Council found the revisions to be laudable. However, without any kind of financial assessment, it was unclear whether the revisions are feasible in practice. CPB acknowledged that the benefits are not monetary. Nevertheless, given the context of the current budget crisis, the Council expressed that consideration of actual costs is essential for well-informed decision-making. CPB highlighted areas in need of clarification and provided suggestions for improvement.

4. Systemwide Revisions to Presidential Policy BFB-BUS-43 Purchases of Goods and Services; Supply Chain Management

(Meeting date: 4/12/23 – Memo date: 4/17/23)

The Council expressed disappointment with the revisions, stating that they failed to adequately address CPB's previous concerns from February 2021. The Council noted that the policy's justification remained unconvincing. There was no evidence supporting the claim that increased support for small businesses would lead to more rapid economic growth in the state. While the Council acknowledged the social good of supporting small businesses, members were not convinced that this alone justified the UC distorting its purchasing and burdening faculty without an appropriate cost analysis. The Council reiterated its concerns and called for improvements in justifications, cost analysis, clarity, and ease of implementation.

5. Systemwide Revisions to Presidential Policy on Inventions, Patents, and Innovation Transfer

(Meeting date: 4/26/23 – Memo date: 5/8/23)

The Council found the revisions to be relatively straightforward and appropriate. The renaming of the policy was considered suitable and more reflective of its content. The rewritten policy now includes detailed definitions and improved clarity; though the language may seem broader, the core policy remains largely unchanged.

The main question raised was about the potential financial burden on individual campuses as the responsibility for implementation now falls on them. It is uncertain whether this change will lead to increased financial costs for each campus. The Council observed that UCI already has Beall Applied Innovation, which handles decisions regarding patents and innovation. The revisions should be examined in the context of existing practices at UCI and other campuses, which typically have equivalent offices for such matters.

CPB also observed that the allocation of funds from UCOP for policy implementation is unclear. If there is an additional financial burden, it remains uncertain whether UCOP funds currently used for this will be reallocated to the individual campuses to support the implementation of the revised policy.

H. OTHER ISSUES - NONE

I. CONTINUING BUSINESS – CPB Best Practices

J. GUESTS

CPB invited Katherine Gallardo, Assistant Vice Chancellor of Budget and Academic Resource Planning to present on campus budget issues at its November 23, 2022, December 14, 2022, and January 11, 2023 meetings. Topics presented included a budget overview, SSGPDPs, and ICR rates and distribution.

CPB invited Provost Hal Stern to its October 26, 2022, January 11, 2023, and May 24, 2023 meetings to discuss campus budget issues and financial plans.

CPB invited Mary Lou Ortiz, CFO & Vice Chancellor, Division of Finance and Administration to its May 24, 2023 meeting to discuss campus financial planning.

K. COUNCIL ON PLANNING AND BUDGET MEMBERSHIP

<u>Members:</u>	Alyssa Brewer, Social Sciences, Chair & UCPB representative
	Mari Kimura, Arts
	Eman Azizi, Biological Sciences
	John Joseph, Business
	Regina Ragan, Engineering
	Farzin Zareian, Engineering
	Luis De La Maza, Health Sciences (School of Medicine)
	Daniele Piomelli, Health Sciences (School of Medicine)
	Georges Van Den Abbeele, Humanities
	Adriaan Van Der Hoek, ICS
	Patrick Guidotti, Physical Sciences
	Eric Rignot, Physical Sciences
<u>Ex-Officio:</u>	Arvind Rajaraman, Senate Chair Elect-Secretary
<u>Consultant:</u>	Katherine Gallardo, Assistant Vice Chancellor of Budget and Academic Resource Planning
<u>Library Representative:</u>	Audra Yun, LAUC-I
<u>Student Representatives:</u>	Mariam Shenouda, ASUCI Representative
	Nandini Sharam, ASUCI Representative
	Kevin Shihora, ASUCI Representative
	Canton Winer, AGS Representative
<u>Council Analyst:</u>	Michelle Chen