

**COUNCIL ON PLANNING AND BUDGET  
ANNUAL REPORT  
2017-18**

**To the Irvine Divisional Senate Assembly:**

The Council on Planning and Budget (CPB) respectfully submits its report of activities for the 2017-18 academic year.

**A. COUNCIL OPERATIONS**

The Council confers with and advises the Chancellor, the Provost and Executive Vice Chancellor, and campus administrative units on matters of planning, budget, and resource allocation on both short and long-term bases. The Council also initiates studies in planning and budget matters and, if necessary to accomplish such studies, authorizes establishment of ad hoc committees to carry out investigations and make reports. Its duties and membership are described in Irvine Bylaw 115.

Professor Steven Gross, Biology, chaired the Council in 2017-18. Professor Linda Levine, Social Ecology, served as vice chair. The Council met 12 times this year. Attending regular CPB meetings were 10 appointed members, the Divisional Senate Chair Elect-Secretary (ex officio), the Office of Planning and Budget consultant, the representative for the Librarians Association of the University of California, Irvine (LAUC-I), the representative for the Associated Students of UCI, and the representative for the Associated Graduate Students. The Council appointed several members to serve on various Academic Senate/Administration committees during the year as follows:

Academic Planning Group: Steven Gross  
Campus Physical and Environmental Committee: Julia Gelfand  
Design Review Team: Steven Gross  
Council on Enrollment and Student Success: Steven Gross  
Small Capital Improvement Program Advisory Committee: Michael Prather  
University Committee on Planning and Budget (UCPB): Steven Gross

**B. ACADEMIC PLANNING GROUP (APG)**

As CPB Chair, Professor Steven Gross is a member of the APG. Charged with reviewing campus resources, the APG was actively involved in the development of recommendations for the implementation of the UCI Strategic Plan in consultation with the Senate, enrollment planning, review of High Impact Hiring Plan proposals, and review of new academic initiatives and funding for existing research initiatives.

**C. PROPOSALS FOR DEPARTMENTS/PROGRAMS/SCHOOLS/ORUS**

1. Name Change of College of Health Sciences to Susan and Henri Samuelli College of Health Sciences  
(Meeting date: 1/10/18 – Memo date: 1/16/18)  
The Council voted to endorse the proposed name change and reiterated serious concerns regarding the faculty consultation process, continued intrusiveness of the donors on the university and faculty, and university liability with regards to the gift agreement.
2. Name Change of Department of Linguistics to Language Science  
(Meeting date: 2/28/18 – Memo date: 3/5/18)  
The Council voted to endorse the proposed name change that better reflects the department's focus on empirical methods and applications and its ties to other disciplines including neuroscience, computational sciences, and speech language pathology.

3. Name Change of East Asian Studies Languages and Literatures to East Asian Studies  
(Meeting date: 4/11/18, 4/25/18, 5/23/18 – Memo date: 5/2/18, 5/29/18)  
The Council initially suggested that the proposers consider retaining the word “Languages” in the department’s title to signal their strong language curriculum. The proposers addressed the Council’s concerns and unanimously endorsed the name change to East Asian Studies.
4. Name Change of Department of Psychology & Social Behavior to Psychological Science  
(Meeting date: 5/23/18 – Memo date: 5/29/18)  
The Council voted to endorse the proposed department name change which is more closely aligned with the academic and scholarly focus of the department.
5. Proposal to Reconstitute the Department of Chemical Engineering & Materials (CheMS)  
(Meeting date: 5/23/18 – Memo dates: 5/2/18, 6/15/18)  
The Council expressed concerns regarding budgetary impacts and resource allocation of the split and whether there was appropriate consultation with the School of Engineering. Though the proposers provided a response, the council found that the response did not appropriately reflect consultation with all involved faculty. The Council advised to reject the proposed reconstitution as it was unclear whether the benefits would outweigh the costs.
6. Department of Global and International Studies  
(Memo date – 7/9/18)  
The Council endorsed the proposal to form the department.

#### **D. PROPOSALS FOR DEGREE PROGRAMS**

1. Master of Innovation & Entrepreneurship (Self-Supporting Program)  
(Meeting dates: 11/8/17, 12/13/17 – Memo dates: 11/20/17, 12/20/17)  
The Council voted to endorse the proposed degree program from the Paul Merage School of Business following clarifications of FTE support.
2. Ph.D. in Language Science  
(Meeting dates: 12/13/17, 5/23/18 – Memo dates: 12/20/17, 5/29/18, 6/15/18)  
The Council voted to endorse the proposed degree program from the School of Social Sciences following multiple clarifications of planning and budgetary issues including the rigor of the program given the concurrently taught courses and the lack of resources needed to support the program.
3. Ph.D. in History and Theory of Music  
(Meeting dates: 12/13/17, 2/14/18 – Memo dates: 12/20/17, 2/20/18)  
The Council voted to endorse the proposed degree program from the Claire Trevor School of Arts following clarifications regarding graduate student support. The Council noted reservations regarding the sustainability of the program given the projected student demand.
4. B.A. in Environmental Science & Policy  
(Meeting date: 1/10/18 – Memo date: 2/1/18)  
The Council voted to endorse the proposed degree program to be jointly administered by the Department of Earth System Science in the School of Physical Sciences and the Department of Urban Planning and Public Policy in the School of Social Ecology. The Council recommended

the two departments develop a detailed plan for accommodating the projected growth and appropriate distribution of student credit hours as the major grows.

5. M.A. in English – Program Modification  
(Meeting date: 1/10/18 – Memo date: 1/13/18)  
The Council voted to endorse the proposed program modification from the School of Humanities with a request for an update in three years similar to other self-supporting programs.
6. Master of Presentation Design (Self-Supporting Program)  
(Meeting dates: 4/11/18, 6/13/18 – Memo date: 4/23/18)  
The Council endorsed the proposed degree program from the Claire Trevor School of Arts following clarification regarding contingency plans for the FTEs in the event that enrollment projections are not met.
7. B.S. in Psychology  
(Meeting date: 6/13/18 – Memo date: 6/15/18)  
The Council voted to endorse the proposed degree program from the School of Social Sciences.
8. Master of Embedded and Cyber-Physical Systems – Program Modification  
(Memo date: 7/13/18)  
The Council expressed a minor concern that the proposers did not adequately consider the costs associated with internships.

#### **E. ENDOWED CHAIRS**

1. Third Falmagne Chair in Mathematical Psychology or Mathematical Cognitive Sciences  
(Meeting date: 10/11/17 – Memo date: 10/13/17)  
The Council voted to endorse the Jean-Claude and Dina Falmagne Endowed Chair in Mathematical Psychology or Mathematical Cognitive Sciences in the School of Social Sciences after clarifications regarding supporting faculty endorsement from the School's Executive Committee and the IMBS faculty.
2. Cicerone Chair in Earth System Science  
(Meeting date: 10/11/17 – Memo date: 10/16/17)  
The Council voted to endorse the proposed the endowed chair in the School of Physical Sciences.
3. Jerry D. Choate Administrative Endowed Chair in Urologic Oncology  
(Meeting date: 3/14/18 – Memo date: 3/16/18)  
The Council endorsed the proposed administrative endowed chair in the School of Medicine. The proposed chair is in alignment with the strategic plan of the School as they seek to strengthen support for research in oncology.
4. Dhan Kaur Sahota Presidential Chair in Sikh Studies  
(Meeting date: 5/23/18 – Memo date: 5/29/18)  
The Council endorsed the amendment to the presidential chair in the School of Humanities. The amendment makes the language less restrictive which allows for the chair holder to not be a tenured faculty member.
5. First Five Susan and Henry Samueli Endowed Chairs in the Susan and Henry Samueli College of Health Sciences  
(Memo date: 6/28/18)

The Council expressed strong concerns regarding the ongoing level of control the donors are potentially exerting over UCI's academic direction.

6. Shri Parshvanath Endowed Chair in Jain Studies

(Memo date: 7/13/18)

The Council endorsed the proposed amendment to the presidential chair in the School of Humanities. The amendment would allow the School of Humanities to house the chair in either the Department of Philosophy, the Program in Religious Studies or to produce a joint appointment.

## **F. DIVISIONAL ISSUES/POLICIES**

1. Samueli Gift Agreement for College of Health Sciences

(Meeting date: 11/8/17 – Email date: 11/27/17)

The Council expressed critical concerns regarding the process, long-term commitment, intrusiveness on University and faculty, building, endowment, and university liability. The gift agreement was found to be highly prescriptive impacting multiple areas of liability, integration, and academic freedom.

2. 2018-2023 5 Year Perspectives Report

(Meeting dates: 5/9/18 – Memo date: 5/13/18)

The Council noted support for the inclusion of charges to SSP budgets to pay for assessments, concern for the lack of clearly defined paths for new faculty hires, and the disconnect between SSPs and student support resources.

3. Guidelines for Three Year Review of Established SSGPDPs

(Meeting dates: 3/14/18, 4/11/18 – Memo: 3/23/18)

The Council reviewed guidelines for the three-year review of new SSGPDPs generated by Graduate Council. The Council recommended additions including an external review of SSGPDPs and ways in which the guidelines should be more specific.

## **G. SYSTEMWIDE ISSUES/POLICIES**

1. Academic Senate Bylaw 128

(Meeting date: 2/14/18 – Memo date: 2/21/18)

The Council voted unanimously to support the proposed amendment as it provides a mechanism to resolve conflicts of interests if there is a disagreement.

2. Faculty Salary Gap

(Meeting date: 2/14/18)

The Council discussed system wide analysis that indicated that there exists a salary gap between the UC and the mean of UC's Comparison 8 group of institutions. Members questioned whether there is a compelling argument for faculty raises. Another member suggested that data across time would be needed to demonstrate that a crisis in faculty recruitment and retention is as a result of the salary gap.

## **H. OTHER ISSUES**

1. Outsourcing Oversight

(Meeting date: 5/9/18, 5/23/18)

The Council requested information on the decision making process for outsourcing software. The Council was particularly interested in cases that impacted faculty but seemingly had limited or no faculty consultation such as Academic Analytics, CANVAS, and GATS. OIT clarified that they did not have a role with Academic Analytics. They are collaborating with CORCL to establish an ad hoc committee that would provide faculty consultation in future OIT projects.

**I. CONTINUING BUSINESS – None**

**J. GUESTS**

CPB invited Provost Lavernia to address the Council on a quarterly basis at the November 8, 2017 meeting and the May 9, 2018 meeting. Topics of discussion included enrollment/instructional workload growth, framework for UC's growth and support, non-resident enrollment cap, graduate enrollment and funding, funding allocations for TAships, and faculty hiring.

CPB invited Martha Graciano, Vice Chancellor, Planning and Budget, to its December 13, 2017 and May 9, 2018 meetings to provide a budget overview and an overview of the financial status of seven self-supporting programs from 2016-17. Most had positive net revenue with the exception of the online Master of Legal & Forensic Psychology which projects solvency by 2017-18.

CPB invited Dana Roode, Associate Vice Chancellor, Chief Information Officer, and Kian Colestock, Assistant Chief Information Officer to its May 23, 2018 meeting to discuss updates outsourcing oversight.

**K. COUNCIL ON PLANNING AND BUDGET MEMBERSHIP**

<u>Members:</u>	Steven Gross, Biological Sciences, Chair & UCPB representative Bryan Reynolds, Arts Andrew Policano, Business Drew Bailey, Education Hamid Jafarkhani, Engineering Alison Holman, Health Sciences (teaching conflict Fall 2017) Xing Dai, Health Sciences Horacio Legras, Humanities Sameer Ashar, Law Michael Prather (on leave Fall 2016), Physical Sciences Linda Levine, Social Ecology
<u>Ex-Officio:</u>	Linda Cohen, Senate Chair Elect-Secretary
<u>Consultant:</u>	Ronald Cortez, Vice Chancellor, Planning & Budget Martha Graciano, Associate Vice Chancellor, Planning & Budget
<u>Library Representative:</u>	Julia Gelfand, LAUC-I
<u>Student Representatives:</u>	Lydia Natoolo, ASUCI President Alexander Eldredge, AGS Representative
<u>Council Analyst:</u>	Michelle Nguyen Laura Gnesda